

# COVID-19 Vaccines and the Workplace: Expectations and Next Steps

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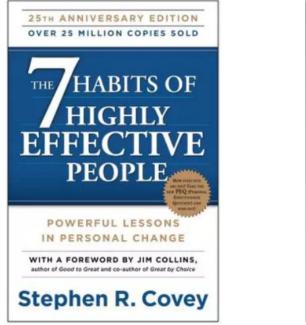
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# Agenda

- The Big Picture
- To mandate or not mandate? That is the Question.
- Employee Refusals
- Other Employment Law Considerations
- Other Practical Considerations

#### The Big Picture

Maintain "P/PC Balance"





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#### To Mandate Or Not Mandate? That Is The Question.

- Yes, an employer can mandate its employees be vaccinated but . . . the legal realities are not that simple.
- FDA's approval Emergency Use Authorization
- Ethical Considerations
- ADA Considerations

- A vaccination itself is NOT a medical examination under the ADA.
- But the prescreening questions for this vaccine most likely are because they are likely to elicit information about a disability
- If an employer administers vaccines to its employees, those pre-screening questions must be "job related and consistent with business necessity."

- If an employer requires its employees to receive a vaccine it administers (or that a contractor administers on its behalf), the pre-screening questions must be "job-related and consistent with business necessity."
- As such, if an employee refuses to answer the prescreening questions (and, therefore, does not get the vaccine), an employer cannot take an adverse employment action against the employee unless it can demonstrate that the employee now poses a direct threat to him or herself or others.

- If an employer offers the vaccine to its employees on a voluntary basis, the decision to answer the pre-screening questions also must be voluntary.
- In this scenario, if any employee refuses to answer the pre-screening questions, the employer may not retaliate against, intimidate, or threaten that employee for that refusal.

- If an employee receives an employer-required vaccine from a third party, not contracted with the employer, the "job-related and consistent with business necessity" restrictions do not apply.
- While an employer can require documentation that the employee has received the vaccine, if other information is contained on the vaccination record, that information should be redacted before the employee provides the proof to the employer. All information about an employee's vaccination status must be kept confidential.

#### **Covid Vaccination Record Card**

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- An employer asking for proof of vaccination is not a medical examination.
- However, if the employer learns the employee did not receive the vaccine, further inquiries by the employer as to "why" may be a disability-related inquiry subject to the ADA's "job-related and consistent with business necessity" standard.

# EMPLOYEE REFUSALS



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# **Disability Accommodations**

- An employee may refuse the vaccine due to a disability.
- Employer needs to engage in interactive process.
- Isn't an unvaccinated employee a "direct threat"?
  - What if they've already had the virus?
- Can we make an accommodation?
  - Would the accommodation present an undue hardship?
  - Remember, we've been masking, socially distancing, hand washing for months now

#### **Religious Accommodations**

#### Covid: Vatican says coronavirus vaccines 'morally acceptable'

() 22 December 2020





# **Religious Accommodations**

- If an employee refuses to receive a vaccine because of a sincerely held religious belief, the employer must provide a reasonable accommodation unless it would pose an undue hardship under Title VII.
- Under Title VII, an "undue hardship" is having more than a de minimis cost or burden on the employer.
- An employer should assume the employee's request for a religious accommodation is based on a sincerely held religious belief unless the employer has an objective basis for questioning either the religious nature of the belief or the sincerity of the employee. In that case, the employer would be justified in requesting supporting information.

#### **Religious Accommodations**

 BUT REMEMBER - the definition of religion under Title VII is extremely broad and is not limited to just organized religions.



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## Handling Vaccine Accommodations

- Managers should be trained NOW on how to recognize and how to deal with requests for vaccine accommodations (call HR!)
  - Confidentiality is Important
  - No Retaliation

# **Other Employment Law Considerations**

- OSHA
  - Whistleblower Protection
  - "reasonable belief that he or she has a medical condition that creates a real danger of serious illness or death (such as serious reaction to the vaccine)"

# **Other Employment Law Considerations**

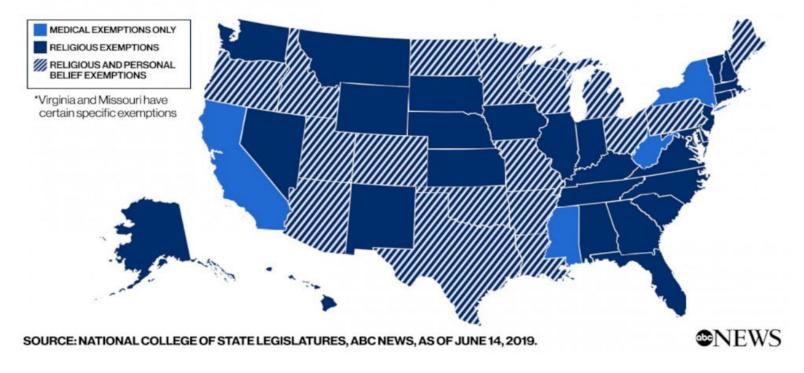
- Unemployment Issues
- Liability for Adverse Reactions to Vaccine
- GINA
- Benefits
- Unionized? Partner with your Union.
- Data Privacy/Security including State Law
- Disparate Impact?

#### **Other Employment Law Considerations**

#### What about State Law?

#### **VACCINATION EXEMPTIONS BY STATE**

ALL 50 STATES ALLOW FOR MEDICAL EXEMPTIONS FROM VACCINES. ALL BUT THREE STATES HAVE OTHER EXEMPTIONS.



#### Is Vaccination Time Compensable?

- No, except...
  - 29 CFR 785.43

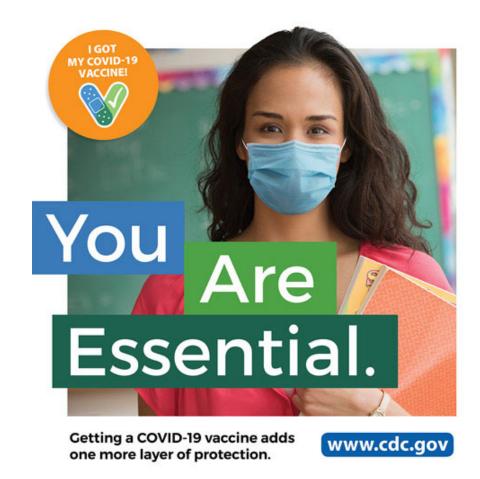


# **Should Employers Mandate Vaccination?**

- Consider impact on employee morale
- Consider alternative motivation
  - Education
  - Access
  - Time off
  - What about financial incentives?



#### CDC HAS PUT OUT TOOLKITS



#### **Post-Vaccination Issues**

- Time off for adverse reactions to vaccine.
- OK, my whole team is vaccinated, we can all go back to work and party like it's February 2020 again, right?

# Thank you!



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# **Questions?**

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